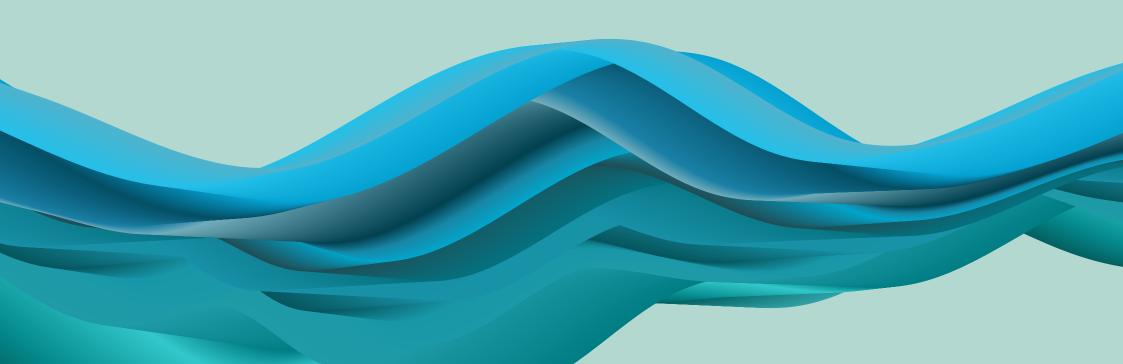


Content Index 2024





Statement of use: Urenco has reported in accordance with GRI Standards for the reporting period 2024 (1st January 2024- 31st December 2024).

GRI 1 used: GRI 1: Foundation 2021

Applicable GRI Sector Standard(s): None

GRI Standards	Disclosure	Commentary and References
	l al Disclosures (2021	
	ation and its reporti	,
2-1	Organisational details	Urenco Business Model is described on pg.2 of the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf One third of Urenco's shares are held by the UK government, through Enrichment Investments Limited, one third by the Dutch government, through Ultra-Centrifuge Nederland N.V., and one third by two German utilities, through a holding company, Uranit UK Limited. Shares in the German holding company are indirectly held 50% by E.ON S.E. and 50% by RWE AG. Further governance information can be found here: https://www.urenco.com/investors/our-governance
2-2	Entities included in the organisation's sustainability reporting	Entities included in Sustainability Reporting are: - Urenco UK Limited - Urenco ChemPlants Limited - Urenco Deutschland GmbH - Urenco Nederland BV - Urenco Nuclear Stewardship Limited - Urenco USA Holdings Limited - Urenco Limited - Urenco Enrichment Company Limited The entities included in the consolidated financial statements are listed on pg. 96 and pg.100, Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf.
2-3	Reporting period, frequency and contact point	For 2024, an integrated report was produced- combining the annual/financial reporting with the sustainability reporting. The reporting period is January 2024 to December 2024. The publication date of the integrated Annual Report is 13th March 2025. The point of contact for questions relating to the Annual Report is rebecca.astles@urenco.com
2-4	Restatements of information	Urenco have migrated to a new sustainability data platform in 2024. This highlighted minor errors and differences in conversion methodology which had a minor impact on our historic Scope 1 and Scope 2 (location based) figures therefore in section 305-1 and 305-2 there will be restatements of these figures. The volume of low level radioactive waste generated in 2022 and 2023 needed to be updated due to an error found while compiling the 2024 disclosure. This has been corrected in previous versions of the GRI disclosure.



GRI Standards	Disclosure	Commentary and References							
2-5	External assurance	The appointment and review of external financial auditors is covered in the Audit Committee Terms of							
		Reference (https://www.urenco.com/investors/owithin the 2024 Annual Report, pg. 72 https://ww	eference (https://www.urenco.com/investors/our-governance/our-board-and-committees) and in the Audit Committee Report ithin the 2024 Annual Report, pg. 72 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf						
		Urenco's sustainability data is externally assured https://www.urenco.com/sustainability/governar	l by Corporate C nce-and-ethics/c	itizenship an quality-certifi	d their 2024 Ass cates	surance Statemer	nt can be found here:		
Activities an	nd workers								
2-6	Activities, value chain and	Urenco Business Model is detailed on pg.2 of the https://www.urenco.com/cdn/uploads/supportin	e Annual Report ng-files/Urenco-A	2024 AR-2024.pdf					
	other business relationships	Urenco Strategy priority focus areas include the cdn/uploads/supporting-files/Urenco-AR-2024.pd Sustainability pg. 22.	capacity prograi df) , Advanced fu	mme (Annua uels pg.16, U	l Report 2024, p renco Isotopes	g. 12-14 <u>https://w</u> pg.18, People and	www.urenco.com/ d Culture pg. 20 and		
		Urenco Group owns a 50% interest in Enrichmer	nt Technology Co	ompany (ETC), a joint venture	e company jointly	owned with Orano.		
		Markets Overview, Annual Report 2024 pg. 10 ht	•			_	•		
		Urenco have multi-year partnerships with charita https://www.urenco.com/cdn/uploads/supportin	able organisatio ng-files/Urenco-/	ns. More det <u>AR-2024.pdf</u>	ail can be found	l on pg. 27 of the	2024 Annual Report		
2-7	Employees	See Appendix at the back of this document.							
2-8	Workers who are not employees	Worker Headcount (as of 31st December 2024)	United States	Germany	The Netherlands	United Kingdom			
		ASW (Agency Supplied Worker)**	0	1	59	189			
		CSW (Contract Supplied Worker)***	169	0	21	219			
		Worker Headcount (as of 31st December 2023)							
		ASW (Agency Supplied Worker)**	5	2	0	166			
		CSW (Contract Supplied Worker)***	135	0	66	122			
		Worker Headcount (as of 31st December 2022)							
		ASW (Agency Supplied Worker)**	0	0	12	168			
		CSW (Contract Supplied Worker)***	113	70	32	74			
		ASW/CSW is UK terminology therefore this doesn't always align with how data is recorded for our non-UK entities. For our US site, all non-permanent workers are placed under the category of contractor.							
		** A worker supplied via an agency on a temporal operate on a PAYE or Ltd company basis via thei Capenhurst site.	ary basis. Typica r agency. In the	ally paid on a UK, ASWs su	n hourly or daily pport interim ar	rate via a recruit nd temporary pos	tment agency. May sitions across the		
		*** A worker supplied via a company providing s mostly support project focused roles across the	services to UREN Capenhurst site	NCO, where the	ne worker meet	s specific criteria.	. In the UK, CSWs		



GRI Standards	Disclosure	Commentary and References
Governance		
2-9	Governance structure and composition	Executive Committee- Annual Report 2024 pg. 62 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf Board of Directors- Annual Report 2024 pg. 64-65 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf Audit Committee*- Annual Report 2024, pg. 78 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf Remuneration and Appointments Committee*- Annual Report 2024, pg. 81-87 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf *The Terms of Reference for these committees can be found here: https://www.urenco.com/investors/our-governance/our-board-and-committees
2-10	Nomination and selection of the highest governance body	The highest governance bodies for Urenco are the Executive Committee and the Board of Directors. The composition of these highest governance bodies along with a skills matrix can be found pg. 62 and pg. 64-65 of the 2024 Annual Report https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf The Remuneration and Appointments Committee is responsible for making recommendations to the Board on the appointment of the Chair, CEO, CFO and Company Secretary. Appointments of Non-Executive Directors are managed by the relevant shareholder in accordance with our Articles of Association.
2-11	Chair of the highest governance body	Board composition- Annual Report 2024, pg. 64-65 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf The Chairman is an independent non-executive director.
2-12	Role of the highest governance body in overseeing the management of impacts	The Board manages overall control of the Group's affairs and is responsible to the shareholders for key policies and strategic direction. Matters reserved for the Board's decision include the approval of the strategic business plan, budget and financial statements, major capital projects, acquisitions and disposals, significant regulatory issues, and important policies around environmental and health and safety issues. During 2024, the Board met 5 scheduled times with 4 additional ad-hoc meetings as noted on pg. 70 of the 2024 Annual Report https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf The Board has four committees: the Audit Committee, the Sustainability Committee (SusCo), the Board Investment and the
		Remuneration and Appointments Committees. Terms of Reference for our Board Committees are available on the Urenco website - https://www.urenco.com/investors/our-governance/our-board-and-committees Stakeholder engagement- Annual Report 2024, pg. 30-33 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
2-13	Delegation of responsibility for managing impacts	The overall Executive sponsor for Sustainability is our CEO, Boris Schucht. Our CEO is the link between the non-Executive Board of Directors and the Executive Committee. Sustainability has senior management representative sponsorship. The focus area sponsors are defined in the Sustainability Committee Terms of Reference - https://www.urenco.com/investors/our-governance/our-board-and-committees The Sustainability Committee (SusCo) meets three times a year. More information on the SusCo can be found on pg. 78 of the 2024 Annual Report https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf





GRI Standards	Disclosure	Commentary and References
2-14	Role of the highest governance body in sustainability reporting	SusCo review and endorse Group Sustainability performance against KPIs. The Board of Directors sign off the integrated annual report which includes non-financial reporting.
2-15	Conflicts of interest	The Board has processes in place to manage all potential conflicts of interest involving Directors in accordance with the Articles. Each individual Director is under an obligation to notify the Chairman and Company Secretary of any potential conflicts as soon as they arise. Any such interests are reported to the Board which decides whether they are likely to represent a real or potential conflict of interest and, if so, whether they wish to authorise such conflict and on what terms. In addition, the Company Secretary, on an annual basis, confirms with each director their current business interests. All such interests are reported to the Board for review and reconfirmation that they do not present any conflict with the interests of the Company. The formal provisions regarding Directors' conflicts of interests are set out in Articles 82 and 83 of the Articles.
2-16	Communication of critical concerns	Critical concerns are reported to the Audit Committee of the Board. There were 24 reports in 2024.
2-17	Collective knowledge of the highest governance body	The Board of Directors Skills Matrix is on pg. 64 of the 2024 Annual report https://www.urenco.com/cdn/uploads/supporting-files/ Urenco-AR-2024.pdf
2-18	Evaluation of the performance of the highest governance body	The Board informally evaluates its performance at every meeting and takes actions based on the feedback received.
2-19	Remuneration policies	Remuneration report within the Annual Report 2024, pg. 81-87 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf Key aspects of the remuneration policy for Executives and Non-Executive Directors can be found here: Annual Report 2024, pg. 86-87 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf



GRI Standards	Disclosure	Commentary and References
2-20	Process to determine remuneration	 The Remuneration and Appointments Committee is a Committee of the Board of Directors of Urenco Limited. In accordance with its terms of reference, the key responsibilities of the Remuneration and Appointments Committee include, but are not limited to, the following: Advising the Board on the appointment of Non-Executive Directors (if any), to be appointed in accordance with the Company's Articles of Association; Making recommendations to the Board on the appointment of the Chair, Chief Executive Officer, Chief Financial Officer and the Company Secretary; The setting of remuneration for the Chair, Chief Executive Officer and Chief Financial Officer, including executive remuneration policy and Long Term Incentive Plan (LTIP) arrangements; Providing advice to the Board on the fees of Non-Executive Directors of the Company; Advising on the remuneration policy for the Executive Directors; Keeping under review the leadership needs of the organisation, giving full consideration to succession planning for the Board and Senior Executive Management; Reviewing and making recommendations to the Board annually on the remuneration of the Chief Executive Officer, Chief Financial Officer and the Company Secretary; and Monitoring, and where appropriate approving, the remuneration of senior management. The Remuneration policy has evolved over time, to align with Urenco's strategy, market practice and shareholders' views. A consistent and competitive structure, which applies across the workforce, is also a core principle. This consistency allows for a culture of shared purpose and performance. The Committee is authorised by the Board to obtain external legal or other independent professional advice and to secure the attendance of external advisers with relevant experience and expertise if it considers this necessary. Remuneration report within the Annual Report 2024, pg. 81-87 https://www.urenco.com/cdn/uploads/
2-21	Annual total compensation ratio	The highest-paid individual earns 10:1 more than the median base salary for all employees (excluding the highest-paid individual). The annual total compensation only includes the base salary and excludes other compensation elements, as the information is not consistently recorded on Urenco's central human resource information system. The ratio is rounded to the nearest whole number. Omission – Information unavailable for 2–21 b as Urenco's central human resource information system does not consistently record a % increase in annual total compensation.





GRI Standards	Disclosure	Commentary and References
Strategy, po	licies and practices	
2-22	Statement on sustainable	Our vision is of a sustainable, net zero world, and Urenco has enshrined that vision into our behaviour (Act today for tomorrow) and by having sustainability as one of our core values and priority focus areas.
	development strategy	In 2024, Urenco agreed a new sustainability strategy for 2025-2030 following a programme of stakeholder engagement to identify key priorities and focus areas for Urenco. The new sustainability strategy defines five sustainability elements: Protecting our Environment, Enriching our People, Sustainable Value Chains & Communities, Responsible Business and Progressing the Energy Transition. The strategy also highlights the areas within these elements that are traditionally strong, maturing and those areas of enhanced focus from 2025 to further develop our knowledge and progress. Revised sustainability KPIs which reflect the new strategy will be generated for 2025. More information can be found on pg.24 of the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
		CEO review- Annual Report 2024, pg. 6-8 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
		Sustainability KPI performance- Annual Report 2024, pg. 23 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
2-23	Policy commitments	Urenco have an internally published Sustainability Policy which outlines the company's commitments to sustainability which feed into the Sustainability Strategy, a summary of which can be found in the Annual Report 2024, pg. 24. Urenco have a dedicated net zero taskforce focused on reducing our carbon footprint. Sustainability KPI performance can be found on pg.23 of the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
		Urenco's Code of Conduct can be found here, alongside our Supplier Code of Ethics and Conduct: https://www.urenco.com/investors/our-governance/our-code-of-conduct . Human Rights and Modern Day Slavery are covered specifically on page 11.
		Urenco's Modern Slavery and Human Trafficking Statement can be found here: https://www.urenco.com/sustainability/governance-and-ethics
		Urenco has developed a Human Rights Policy which has been endorsed by the ExCom and internally published. The policy will be externally published at the end of 2025.
		Both of the Code of Conduct and the Modern Slavery and Human Trafficking Statement have been signed by the CEO and endorsed by the Board. Page 7 of the Urenco Code of Conduct details who the Code applies to and how it will be disseminated. The Code of Conduct states that Urenco respects international principles of human rights including, but not limited to, those expressed in the UN Guiding Principles on Business and Human Rights. Urenco also, acknowledge and respect the responsibility to uphold human rights as expressed in the United Nations Declaration of Human Rights.



GRI Standards	Disclosure	Commentary and References					
2-24	Embedding policy commitments	Human Rights management forms a part of the supply chain pre-qualification process. Furthermore, Urenco have partnered with EcoVadis who are undertaking sustainability assessments of our suppliers covering various areas of Environment, Social and Governance (ESG). Human Rights and Ethics Management is covered by the following assessed areas:					
		 Health & Safety Security Working Conditions Social Dialogue & labour rights Career Management & Training Child Labour, Forced Labour & Human Trafficking In 2024, Urenco introduced the SAP Ariba platform for supplier qualification along with desktop based enhanced high risk suppliers identified through EcoVadis IQ. Additionally, agreement with the Supplier Code of Ethics or an made a mandatory requirement for all suppliers. This is monitored and enforced through the SAP Ariba platform Urenco's values are encouraged and shared with the supply base. Sustainability leadership cascades down through the following organisational structure: The Urenco Limited Board of Directors, including the Sustainability Committee of the Board. The EEO, who is the overall executive sponsor for the sustainability programme. The Executive Committee. Managing Directors and Senior Leadership Team. Executive and senior level sponsorship of the sustainability programme is split into four areas, shown below; 					
		Area	Executive/Senior Sponsor				
		Net Zero and environmental impact	Chief Operating Officer				
		Social Impact programme	Head of Communications				
		Inclusivity and Diversity	Chief People and Culture Officer				
		Governance (incl. human rights)	General Counsel				
		identified in the sustainability KPIs and targ					
		 Urenco Code of Conduct Speak Out: Promoting the Reporting of Mis Anti-bribery and anti-corruption Modern Slavery Information Security 					





GRI Standards	Disclosure	Commentary and References
2-25	negative impacts	Our Urenco sites engage openly and transparently with local residents where site queries and concerns can be raised by email or telephone. Any complaint or grievance is dealt with and recorded in a structured manner, under the supervision of the relevant department. As part of our nuclear licensing process, the possible impacts of incidents and scenarios on our environment and local community are considered.
2-26	Mechanisms for seeking advice and raising concerns	Urenco is committed to maintaining a culture whereby employees and contractors feel empowered to raise and openly discuss concerns about anything that does not conform with the Urenco Code of Conduct or any of the Urenco values and behaviours. See pg. 8-9 of the Urenco Code of Conduct for the process to follow https://www.urenco.com/investors/our-governance/our-code-of-conduct . A formal dispute resolution process is present within contracts for subcontractors.
		Speak-Out is our process for registering and resolving serious concerns that break the law or the Code. There is also an independent and confidential hotline and web portal where employees and external stakeholders can report concerns. A link to this facility can be found here: https://www.urenco.com/investors/our-governance/our-code-of-conduct
		Urenco has a Speak-Out Management Function whose role is to support the Group in establishing effective procedures and supporting infrastructure in relation to all aspects of whistleblowing. The core members of the Speak-Out Management Function are the General Counsel, Chief People & Culture Officer, Head of Audit & Risk, Deputy General Counsel and the Group Compliance Manager. Meetings are held regularly to review the process of any speak-out cases. The General Counsel provides an update on Speak-Out reports/investigations to the Audit Committee at each meeting of the committee.
2-27	Compliance with laws and regulations	Urenco Group is subject to various claims which arise in the ordinary course of business. Having taken appropriate legal advice, the Group believes that a material liability arising from these claims is remote. Urenco has not received any material fines or non-monetary sanctions for non-compliance with laws and regulations. Incidents that trigger reporting to the Group's regulators are tracked in line with our procedures.



GRI Standards	Disclosure	Commentary and References				
2-28	Membership associations	Membership of associations for 2024	Hold position on the governance body	Participate in projects or committees	Provide substantive funding beyond routine memberships dues	View memberships as strategic
		Nuclear Energy Institute (NEI)	X	X		X
		World Nuclear Association (WNA)	X	Х		X
		Nuclear Industry Association (NIA)	Х	Х	X	X
		KernD (German Nuclear Society)	X	Х	X	X
		Nuclear ARC		X		X
		NuclearEurope	X	X	X	X
		Kernvisie		X		
		Nuclear Netherlands	X	Х		X
		World Nuclear Transport Institute		Х		X
		North West Nuclear Forum	Х	Х		X
		Chemical Industry Association		Х		
		Japan Atomic Industrial Forum				X
		German Nuclear Society	Х	Х		X
		World Nuclear Fuel Market		Х	X	
		Institute of Nuclear Power Operations		Х		X
		U.S. Nuclear Industry Council	Х	Х		X
		American Nuclear Society		Х	X	X
		Nuclear Information & Records Management Association		Х		
		Women in Nuclear		Х		X
		Inclusion & Diversity in Nuclear		Х	X	X
		International Atomic Energy Agency (IAEA)		Х	X	
		European Nuclear Society		Х	X	
		United Nations Global Compact		Х		
		British-American Business Association				X
		Bruegel		Х		
		European Energy Forum		Х		



GRI Standards	Disclosure	Commentary and References						
	r engagement							
2-29	Approach to stakeholder engagement	Stakeholder engagement- Annual Report 2024, pg. 30-33 bpdf	Stakeholder engagement- Annual Report 2024, pg. 30-33 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024. https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024. https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024. https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024. https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024. https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024. https://www.urenco-com/uploads/supporting-files/Urenco-AR-2024. https://www.urenco-com/uploads/supporting-files/Urenco-AR-2024. https://www.urenco-com/uploads/supporting-files/Urenco-AR-2024. https://www.urenco-com/uploads/supporting-files/Urenco-AR-2024. https://www.urenco-com/uploads/supporting-files/Urenco-AR-2024. https://www.urenco-com/uploads/supporting-files/Urenco-AR-2024.					





GRI Standards	Disclosure	Commentary and References
GRI 201: Eco	nomic Performance	2018
201-1	Direct economic value generated and distributed	Group Finance Report, pg. 56-61 of the 2024 Annual Report: https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
201-2	Financial implications and other risks and opportunities due to climate change	See Taskforce for Climate-related Financial Disclosures (TCFD) on pg. 34-47 of the 2024 Annual Report: https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
201-3	Defined benefit plan obligations and other retirement plans	The Group operates pension schemes in the UK, Germany, the Netherlands and the USA. Some are defined benefit schemes (two in total during the year) which, with the exception of Germany, are funded externally; and others are defined contribution schemes. No post-retirement benefits other than pensions are provided.
		For the defined benefit schemes, the plan's liabilities are met. The estimated value of those liabilities in 2024 was €24.8 million. For the year ended 31st December 2024, Urenco had €25.0 million in retirement benefit asset. The net surplus on the Group's defined benefit pension schemes was €0.2 million. The Retirement Benefit obligations for 2024 can be found on pg. 167 if the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
		The cost of defined benefit pension plans is determined using actuarial valuations. The actuarial valuations involve making assumptions about life expectancies, discount rates, expected rates of return on assets, future salary increases, and future pension increases. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty. The key assumptions are considered to be the discount rate and the inflation rate. Valuations of the schemes are carried out at least every three years. The most recent actuarial assessments for the UK scheme of plan assets and the present value of defined benefit obligations were carried out at 5 April 2024 and subsequently rolled forward to 31 December 2024. Urenco closed the UK defined benefit section for further accrual from 5 April 2017 for most Group employees following consultations with employees and their representatives and the pension scheme Trustees.
201-4	Financial assistance received from government	Urenco pays corporate income taxes in each of its operating jurisdictions at the prevailing mainstream rate of tax after taking into account the ordinary adjustments to business profits provided for in the applicable tax statutes. Further details can be found in Note 9 of the Group Accounts. UUSA reported a tax credit for R&D within their 2023 US consolidated tax return in 2024 for just under \$600,000.
		Urenco has received €2.8 million in government grants during the 2024 reporting period and details of these can be found on pg.125 & pg.129 of the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf



GRI	Disclosure	Commentary and References						
Standards GRI 302: Ene	ergy 2016							
302-1	Energy		2019	2020	2021	2022	2023	2024
	consumption	Total fuel consumption from non-renewable sources (MWh)*	32,612	30,282	35,839	34,500	31,381	30,975
	within the organization	Total fuel consumption from renewable sources (MWh)*	0	139	33,839 7	40	0	34
		Total electricity consumption (MWh)*	585,183	572,541	563,319	556,957	551,714	534,981
		Total energy consumption (MWh)*	617,795	602,962	599,165	591,497	583,095	565,990
			· · · · · · · · · · · · · · · · · · ·	· ·				
		*Urenco migrated to a new sustainability data platform in 2024 conversion methodology which had a minor impact on our hist	I. This migratoric energy	ation highli consumpt	ghted mind ion figures.	or errors ar	nd differend	ces in
		Non-renewable fuel sources include natural gas, fuel oils, diese vegetable oil (HVO). Electricity purchased by Urenco for use at the Greenhouse Gas Reporting: Conversion Factors (UK Govern	our sites an	d offices. C	onversion	able fuel s factors app	ource is hy olied are so	drotreated urced from
302-2	Energy consumption outside of the organization	Omission- Urenco changed Scope 3 calculation provider in 202	Omission- Urenco changed Scope 3 calculation provider in 2024 and this information was not part of output provided.					
302-3	Energy intensity	Energy intensity ratio is given by the sum of all energy consum annual output of the Urenco Group. Energy consumption withioils, petrol, diesel, hydrotreated vegetable oil (HVO) and propared to the consumption of the consu	n the orgar	the Urenc nisation incl	o organisat udes purch	tion divided nased elect	d by the pu ricity, natu	blished ral gas, fuel
		Conversion factors applied are sourced from the Greenhouse Oyear. For 2024, the energy intensity ratio for the Urenco Group	Gas Reporti is 32.7 MW	ng: Convers h / tSW.	sion Factor	s (UK Gove	rnment) fo	r the relevant
302-4	Reduction of energy consumption	Carbon Reporting table on pg.90 in the Annual Report 2024 <a cdn="" href="https://https://html.ncbi.nlm.ncbi.</td><td colspan=6>For electricity and fuel use reduction figures year-on-year for the UK entities only, please refer to the Streamlined Energy and Carbon Reporting table on pg.90 in the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf						
		Conversion factors applied are sourced from the Greenhouse (year.	Gas Reporti	ng: Convers	sion Factor	s (UK Gove	rnment) fo	r the relevant
		Actual, externally assured, consumption data is used to calcula	,	0,5				
		Urenco does not currently report on reductions in energy cons	umption fo	r other geo	graphies o	utside of th	ne UK.	
302-5	Reductions in energy requirements of products and services	Not relevant to our product.						



GRI Standards	Disclosure	Commentary and References
	ter and Effluents 20	18
303-1	Interactions with water as a shared resource	At the UK site, raw water is withdrawn from the River Dee to service the cooling towers. The water is not withdrawn from the watercourse directly by Urenco, but by a third party. The effluent from two of the cooling towers enters the Sewage Effluent Treatment Plant (SETP) before being discharged to the Rivacre Brook. Effluent from the other two cooling towers goes directly into the surface water drains. Water for domestic use enters site via two mains water supply lines. Rainwater harvested from the Tails Management Facility (TMF) building is directed into the raw water ring main and therefore utilised by the cooling towers, reducing the water withdrawal volume from the River Dee. Water-related impacts are captured through implementation of an ISO14001 certified management system, which incorporates routine monitoring of the water environment within and outside the site boundary and detailed assessment of environmental aspects and impacts.
		In Eunice, all water is withdrawn from the Eunice municipal town supply which originates from groundwater. This water feeds process water, domestic water and fire water. The water used for domestic use is discharged to sewer. The building HVAC condensate, blowdown water and water from the storage rafts is all discharged into a lined pond, owned and operated by the site which experiences evaporative losses to the environment. Stormwater runoff and rainwater is directed to another pond on site.
		In Germany, the municipal supply provides water for domestic use and small industrial use. The waste water is discharged to sewer after the water is confirmed to meet discharge levels. In the Netherlands, the municipal supply provides domestic water which feeds the water treatment system prior to use within the evaporative cooling towers and for cylinder cleaning within the Recycling Centre. Waste water is discharged to sewer after the water is confirmed to have met discharge levels.
		Urenco had a strategic target to reduce operational water withdrawal by 15% compared to a 2020 baseline by 2025. Urenco did not reach this target, with a reduction of 10.5% at the end of 2024. Urenco will continue to look for opportunities to reduce our water withdrawal from the environment, especially as reduced water availability was highlighted as a climate change risk for our operating sites in the Netherlands and the US in our Taskforce for Climate-related Financial Disclosures (TCFD), see pages 34-42 in the Annual Report 2024 https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf
303-2	Management of water discharge-related impacts	The UK site is the only location where process water is discharged to a freshwater body, Rivacre Brook. All other Urenco sites either collect process water in owned and operated ponds within their site boundary or discharge process water to the sewer, subject to meeting discharge levels. The UK site has several environmental permits which set limits for the site's liquid discharges into Rivacre Brook. The Radioactive Substances Permits set limits on uranium, uranium daughter radionuclides, other alpha-emitting radionuclides and technetium-99. An environmental monitoring regime is in place to identify statistically significant changes to radionuclides in the environment associated with the site's liquid discharges. This regime incorporates sampling at the site boundary and downstream of the site and includes water sampling, sediment sampling and monitoring of bankside dose. The Installations environmental permits include limits for metals and non-metals, temperature and pH. The SETP water discharge permit contains limits for metals and non-metals, BOD, suspended solids and pH. Routine monitoring is undertaken in line with the permits or, where applicable, Environment Agency guidance to determine whether limits are being met. Any non-compliances are reported to the Environment Agency and corrective actions put in place to prevent reoccurrence. An analysis 'flagging' system is used to quickly identify results close to the permit limit or results that are statistically significant. This allows the risk of non-compliance to be minimised and negative trends to be identified and managed.



GRI Standards	Disclosure	Commentary and References						
303-3	Water withdrawal		2	022	20	023	2	024
		Water Withdrawal	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)
		Third-party- Freshwater	219,676	0	213,800	0	224,863	0
		Third-party- Groundwater	76,747	76,747	77,407	77,407	76,276	76,276
		Freshwater- Surface Water	149,698	0	162,881	0	153,151	0
		Total Water Withdrawal	446,121	76,747	454,088	77,407	454,290	76,276
303-4	Water discharge		2022		2	023	2	024
		Water Discharge	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)
		Surface Water (Total)	56,112	0	54,615	0	68,989	0
		Third-party (Total)	100,657	21,074	92,777	16,246	135,811	13,581
		Third-party water sent for use to other organisations Total Water Discharge	985 157,754	0 21,074	463 147,855	0 16,246	0 204,800	0 13,581
303-5	Water		2	022	2	023	2	024
	consumption	Water Consumption	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)	All Areas (m³)	Areas with water stress (i.e. UUSA) (m³)
		Total Water Consumption	288,368	55,673	306,233	61,162	249,490	62,695



GRI Standards	Disclosure	Commentary and References									
	issions 2016										
305-1	Direct (Scope 1) GHG emissions		2019	2020	2021	2022	2023	2024			
	dira cinissions	Scope 1 emissions (tCO ₂ e)*	12,965	17,112	13,966	12,996	12,242	9,444			
		Gases included in this calculation are CO ₂ , CH4, N2O and H	Gases included in this calculation are CO ₂ , CH4, N2O and HFCs.								
		Data has been collated in accordance with the Greenhouse	e Gas Prote	ocol Corpo	rate Accou	nting Stand	dard - Revis	ed Edition	(2004).		
		CO2 emissions from biogenic carbon for 2024 are 0.13tCO (HVO) used for power backup systems at our UK and Dutc	₂ e. Urenco h site.	's only biog	genic fuel s	ource is hy	drotreated	vegetable	oil		
		Conversion factors applied are sourced from Greenhouse year. Global Warming Potentials are sourced from the Intel 100 year period.	Gas Repor ergovernm	ting Conve ental Panel	rsion Facto on Climat	ors (UK Gov e Change F	rernment) f ifth Assess	or the rele ment Repo	vant ort over a		
		Our baseline year is 2019 with 12,965* tCO ₂ e Scope 1 emissions.									
		*Urenco migrated to a new sustainability data platform in 2024. This migration highlighted minor errors and differences in conversion methodology which had a minor impact on our historic Scope 1 figures.									
305-2	Energy indirect (Scope 2) GHG	Scope 2 emissions (tCO ₂ e)	2019	2020	2021	2022	2023	2024			
	èmissions	Electricity (Location based)*	260,088	216,141	191,738	186,300	185,245	169,301			
		Electricity (Market based)	184,614	129,245	124,787	133,044	125,945	82,948			
		Gases included in this calculation are CO ₂ , CH4 and N2O.									
		Urenco has a base year of 2019. In 2019 the location-based emissions were 260,088 tCO_2 e and the market based emissions were 184,614 tCO_2 e.									
		*Urenco migrated to a new sustainability data platform in 2024. This migration highlighted minor errors and differences in conversion methodology which had a minor impact on our historic Scope 2 figures.									
		Our consolidation approach for emissions is operational control.									
		Scope 2 location-based emission factors are sourced from Germany and the Netherlands, from eGRID (2022) for our 2024 (UK Government) for our UK usage. Our market-base electricity suppliers.	the Intern US usage a ed emission	ational Ene and from th ns are calcu	ergy Agency ne Greenhoul ulated usin	y (2024) for ouse Gas Ro g conversio	our electri eporting: Con factors s	city usage onversion ourced fro	in Factors om our		



GRI Standards	Disclosure	Commentary and References								
305-3	Other indirect (Scope 3) GHG		2019	2020	2021	2022	2023	2024		
	emissions	Scope 3 emissions (tCO ₂ e)	260,895	193,178	248,124*	262,472	323,845	231,159*		
		The gases included in this calculation are CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF6 and NF3. Data has been collated in accordance with the Greenhouse Gas Protocol Corporate Accounting and Reporting Standard - Revised Edition (2004) and the GHG Protocol Technical Guidance for Calculating Scope 3 Emissions (version 1.0). Emission categories included in this calculation are: categories 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 12 and 15. *Scope 3 total revised from figure published in the 2024 Annual Report due to discovery of a minor data error.								
305-4	GHG emissions intensity	Separative work unit is the standard measure of the effort	The GHG intensity per tonne of separative work unit (tSW) is $5.34 \text{tCO}_2\text{e/tSW}$. This represents a 50% reduction in emissions intensity from our 2019 baseline. The GHG intensity per tonne of separative work unit for 2019 was $10.68 \text{tCO}_2\text{e/tSW}$. This intensity netric is calculated using the total scope 1 and 2 emissions generated by the Urenco Group. Separative work unit is the standard measure of the effort required to increase the concentration of the fissionable U235 isotope. Scope 1 and 2 emissions are included in the numerator (CO ₂ , CH ₃ , N ₂ O, HFCs).							
305-5	Reduction of GHG emissions	Gases included in this calculation are CO_2 , CH_4 and N_2O . Our baseline year of 2019 aligns with our science based no Data has been collated in accordance with the Greenhous	Irenco reduced our market-based scope 2 emissions in 2024 by 55.1% compared to our 2019 baseline.							
305-6	Emissions of ozone-depleting substances (ODS)	No emissions								
305-7	Nitrogen oxides (NO _x), sulphur oxides (SO _x), and other significant air emissions	Omission- Information unavailable- Urenco are in the procedurse.	cess of calc	ulating this	s informatio	n and the o	data will be	available in	n due	





GRI Standards	Disclosure	Commentary and References						
GRI 306: Wa	ste 2020							
306-1	Waste generation and significant waste-related impacts	Waste is generated during the operation and mainte apply the waste hierarchy and strive to minimise the waste practices. Radioactive contaminated equipmer minimising the amount of radioactive waste. Urenco life time of plant equipment such as UF6 cylinders, sa majority of Urenco's radioactive waste is low level radintermediate level waste is not created. Conventiona Urenco continues to develop and improve decommis promote recycling and reuse, with associated embod	volume of at is treated have its own ample bottl dioactive wall waste is so assioning an	conventional and such that it conventions, reconstructions, reconstruction	and radioactive an be re-used epair and requal esets, preventire anaged accord regated at eac ation technological	e waste generated through responsible or the materials can be re-used, alification facilities which lengthens the ng equipment becoming waste. The ingly to ensure that, where possible, h site to maximise reuse and recycling.		
306-2	Management of significant waste-related impacts	hydrofluoric acid produced is approximately 70% low reduced carbon intensity of the production process of their own processes and thereby reduce the carbon amount of useable product is generated in the facility. Each operational site collects conventional and radio for conventional waste e.g. recycling, incineration etc.	Our Tails Management Facility enables the reuse of hydrofluoric acid within industrial processes. The carbon intensity of the ydrofluoric acid produced is approximately 70% lower than two of the conventional production routes for this product. The educed carbon intensity of the production process enables Urenco to provide a benefit to customers who use the product within neir own processes and thereby reduce the carbon footprint of their own products. The process also ensures that the maximum mount of useable product is generated in the facility, minimising waste outputs. ach operational site collects conventional and radioactive waste data detailing waste volume (t) and the method of disposal or conventional waste e.g. recycling, incineration etc. This data is reviewed, presented and any trends discussed monthly at the operational Executive Meetings (OEM) that are held at all Urenco sites.					
306-3	Waste generated		2022	2023	2024			
		Total weight of waste generated in metric tons	546.5	623.3	793.9			



GRI Standards	Disclosure	Commentary a	ommentary and References				
306-4	Waste diverted		Waste in tonnes	2022	2023	2024	
	from disposal		Hazardous- Composting	0	0	0	
			Hazardous- Reuse	0	0	0	
			Hazardous- Recycled	58	42.9	50.5	
			Hazardous- Recovery	4	3.8	1.7	
		Total hazard	dous waste diverted from disposal	62	46.7	52.2	
		No	on-hazardous- Composting	16*	20	43.4	
			Non-hazardous- Reuse	2.6	24.9	85.3	
		1	Non-hazardous- Recycled	148.4	176.4	313	
		N	lon-hazardous- Recovery	82.7	41.5	33.1	
		Total non	-hazardous waste diverted from disposal	250	262.8	474.8	
		*4.77 tonnes is o	rganic mixed food waste and garden waste				
306-5	Waste directed to disposal		Waste in tonnes	2022	2023	2024	
	alsposa.	Hazardous- Incineration without energy recovery		1.7	1.8	1.08	
		Hazardous- Incineration with energy recovery		5.3	6.9	2.63	
		Hazardous- Landfill		0	0	0	
		Hazard	Hazardous- Other disposal operations		15.3	16.3	
		Total haza	rdous waste directed to disposal	31.3	24	20	
		Non-hazar	dous- Incineration without energy recovery	0	0	0	
		Non-hazardo	us- Incineration with energy recovery	136	205.8	238	
			Non-hazardous- Landfill	65.2	79.4	8.5	
		Non-haza	rdous- Other disposal operations	2	4.7	0.4	
		Total non-ha	zardous waste directed to disposal	203.2	289.9	246.9	
		Nuclear		2022	2023	2024	
		material for disposal	Volume of low level nuclear material for disposal (m³)	4,714.9	3,594.4	2,513.9	



GRI Standards	Disclosure	Commentary and References						
	ployment 2016							
401-1	New employee			2020	2021	2022	2023	2024
	hires and employee turnover		UUK	18	19	38	113	102
	employee turnover		UNL	17	27	35	98	86
			UD	19	15	28	46	34
		Employee New Hires by Location	UCP	5	19	23	87	126
			UUSA	32	31	69	55	101
			UNS	3	6	10	19	8
			HO (UL / UEC)	30	33	53	37	43
			Under 20	4	0	8	21	17
			20-29	36	26	97	112	116
		Employee New Hires by Age	30-39	31	40	62	148	144
		Employee New Files by Age	40-49	32	48	49	98	109
		50-59	20	25	31	63	77	
			60 and over	2	12	11	13	37
				2020	2021	2022	2023	2024
			UUK	0.5	4.8	5.7	3.6	3.2
			UNL	0.7	6.9	6.1	3.0	5.3
			UD	1	4.5	3.5	2.4	3.6
		Employee Turnover by Location	UCP	1.5	4.1	7.2	3.7	1.9
			UUSA	1.6	15.5	18.4	11.5	11.4
			UNS	1.1	12.6	6.2	6.5	2.4
			HO (UL / UEC)	2.1	10.6	14.5	8.0	11.4
			Under 20	0	0.3	16.2		
			20-29	0.9	5.9	13.2		
		Employee Turnover by Age	30-39	0.4	6.4	7.1		
			40-49	1.1	7.4	5.2		
			50-59	1	10.2	6.8		
			60 and over	5.6	19.9	18.5		
								2024
				Under 3	0		5.8	7.8
		Employee Turnover by Age		30-50				2.7
				Over 50			5.0	6.6



GRI Standards	Disclosure	Commentary and References
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	See Appendix at the back of this document for the benefits provided to full-time employees.
401-3	Parental leave	Omission- Information unavailable- Urenco do not currently record this data centrally.
GRI 403: Occ	upational Health a	nd Safety
403-1	Occupational health and safety management system	Each Urenco site has in place a robust Occupational Health and Safety Management System that ensures Urenco operate to the highest possible safety standards. Each site's regulatory framework requires the implementation of a management system. For example, in the UK the Office for Nuclear regulation (ONR) requires, as part of the Nuclear Site License Conditions granted to enable sites to operate a fundamental requirement is to have a robust management system for Occupational Health and Safety. The sites' management systems include considerations for non-employees and contractors and outline the expectations for engagement with these groups. Urenco businesses undertake a wide range of activities on their sites, activities that include work with nuclear & radiological hazards, chemicals hazards, construction & industrial safety hazards and environmental protection are in scope of the management systems and company policies, procedures and processes exist to control work. The management systems also include procedures and processes to manage work away from the site, including those persons who regularly work at home, travel for business and attend external events (training, conferences etc).
403-2	Hazard identification, risk assessment, and incident investigation	Urenco has a global risk register which each business feeds into. There is a global standard for Hazard Identification and Risk Assessment. This is applied universally on all sites. To support the implementation of the Global Standard, each Urenco business has local supporting arrangements. These arrangements detail competence requirements for those involved in Risk Assessment processes. Each business has a comprehensive assurance plan which includes audits and workplace HSSE Inspections, all of these combine to ensure that Urenco standards, expectations and regulatory requirements are adhered too. These activities are also used to identify improvement opportunities to working practices. The sites engage with contractors through this program and perform acknowledgement of proposed risk assessments for their activities. Urenco has a global reporting and action tracking software called Devonway. Devonway is one of the tools Urenco uses to maintain the safety culture and empowers organisational learning. Investigations can be processed through this software and corrective actions assigned. All relevant people involved in the investigation and corrective can access the platform for updates on the progress of investigations. Investigations are performed for reported events which occur, including those involving persons who are not employees but whose work and/or workplace is controlled by the organisation. The platform also enables reporting of safety observations and audits. There is global guidance for the Observation Programme. Urenco promotes a culture of empowerment and personal accountability. Workers are encouraged to identify hazards and risks and to stop work if any of these cause concern, this applies to all individuals working at the site regardless of the company for who they work. Senior Management consistently reinforce this message via regular communications and the Health and Safety induction at each site details this ensuring that all new starters are aware of the site's expectations.



GRI Standards	Disclosure	Commentary and References
403-3	Occupational health services	Employees at all sites undergo required occupational health monitoring. Urenco works in combination with the employers of workers who are not employees but whose work and/or workplace is controlled by the organization to ensure that there is communication of any risks presented to their employees by nature of working at our premises.
403-4	Worker participation, consultation, and communication on occupational health and safety	An employee safety engagement programme is in place at each site which places clear accountabilities/responsibilities for safety escalation through the business. All personnel have the ability to raise safety observations either by the electronic system or a paper card system. The structure creates pathways to Managing Directors and Senior Leaders for issues which require escalation for resolution. In addition to this there are engagement forums with non-employees who work at the site to ensure that there is a route for escalation of any concerns. Aside from formal engagement activities, Urenco also uses many techniques to ensure that the general workforce is engaged in Health and Safety, these include, but are by no means limited too: Consultation in the development of safe system of work arrangements and associated procedures. Involvement in weekly safety messages discussed at departmental level at the beginning of each week. Urenco takes a multi-media approach to ensuring that information, including that related to Health and Safety (H&S), is effectively communicated to employees, contractors and wider external stakeholders. Via the company intranet, to which all Urenco personnel have access, all elements of the Management System can be easily accessed. This ensures that the health, safety and environmental policies which lay down the basic organisational ethos and expectations through to Company Instructions and associated guidance are fully accessible to ensure a clear understanding of the expectation related to H&S.
403-5	Worker training on occupational health and safety	Competence forms a key part of employee management and contractor selection processes. All employees maintain and develop their skills through ongoing internal and external training in post. Training and competence of employees is managed using webbased Learning Systems. Each employee has a unique profile bespoke to their role, each role is subject to a training needs analysis and then the profile is populated with all training and competence requirements for that individual. Furthermore, all individuals have routine performance management reviews. These reviews are used to monitor training needs, review currency, monitor effectiveness of training undertaken and identify additional training requirements, whether that be for continued competence or for development purposes. Attendance at mandatory and baseline training is monitored to ensure individuals maintain currency and competency to perform roles. This is tracked as part of a suite of KPI's. Contractors are selected via a formal evaluation process which includes checks of their safety management arrangements, safety performance and competence. Questions are issued to tenderers as part of the Invitation to Tender process and responses are evaluated and scored to aid selection of the correct contractor. Question sets are developed for the specific contract and include comprehensive Health and Safety questions. Contractors are managed and supervised once on site by Urenco trained Supervisors specialists. Contractors must work to their contract-specific method statements and risk assessments. Induction training is delivered to all contractor employees prior to work onsite. This includes a Urenco Health & Safety Induction. Individual checks are also carried out on contractor employee's personal training records prior to being authorised to start work on site. During contractor works close monitoring is maintained by Urenco. This includes routine contractor meetings at which H&S is an integral part of the agenda.



GRI Standards	Disclosure	Commentary and References								
403-6	Promotion of worker health	employees discounted gym member packages are available at the Germa	All Urenco full-time employees are entitled to healthcare benefit packages. In the UK, the RewardU benefits package offers UK employees discounted gym memberships, cancer screening and health assessments via salary sacrifice. Similar employee benefit backages are available at the German and Netherlands sites. In the UK and USA, Urenco has also contracted with an external organisation to provide support to employees and contractors in relation to their health and wellbeing.							
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	assesses Employee Health & Safety a business relationships with uphold to	ealth and Safety management forms part of the supply chain pre-qualification process. Urenco's partnership with EcoVadis sesses Employee Health & Safety and Working Conditions amongst other criteria to determine if companies Urenco has usiness relationships with uphold the same high standards for occupational health and safety. All employees and contractors at come onto site have Health and Safety induction training, this includes relevant safety procedures such as safe systems of ork.							
403-8	Workers covered by an occupational health and safety management system		All Urenco employees are covered by the applicable occupational health and safety management system.							
403-9	Work-related injuries	Urenco do not report separate injury are equally applicable to everyone w distinguish between high consequent have had zero fatalities in 2024.	orking at or v	isiting our site	es, whether an	emplovee of U	renco or not. Ur	enco do not		
		Our employee and contractor safety resulting in a TRIR of 0.291, meeting MTIs per annum x 200,000/hours wo employee and contractor hours.	our target of	0.32. The tota	I reportable inj	ury rate is base	ed on the total n	umber of LTIs and		
			2020	2021	2022	2023	2024			
		Lost Time Incident (LTI)	1	3	6	5	4			
		Medical Treatment Injury (MTI)	4	2	4	2	5			
		Restricted work cases (RWC)	1	1	1	0	1			
		Total Reportable Injury Rate	0.28	0.274	0.445	0.248	0.291			
403-10	Work-related ill health	Omission- Information unavailable- l	Jrenco does	not currently r	record this data	a centrally.				



GRI	Disclosure	Commentary and References				
Standards						
GRI 405: Div	ersity and Equal Op	-				
405-1	Diversity of governance bodies	Board of Directors: In 2024, 78% male and 22 and 11% female in 2023.	% female, 100%	in age group over	r 50 years, a slig	
	and employees	Diversity of employees	2022	2023	2024	
		Number of Female Senior Managers	21%	16%	22%	
		Number of Male Senior Managers	79%	84%	78%	
		Number of Senior Managers, under 30	0%	0.5%	0%	
		Number of Senior Managers, 30-50	54%	63%	49%	
		Number of Senior Managers, over 50	46%	36.5%	51%	
		Number of Female N		84%		
		Number of Male Ma		16%		
		Number of Managers ident		1070		
		Number of Managers,		3%		
		Number of Manager		57%		
		Number of Managers	s, over 50		40%	
		Number of Female Non-Managers	22%	23.9%	24.6%	
		Number of Male Non-Managers	78%	76%	75%	
		Number of Non-Managers identifying as Other	0%	0.1%	0.1%	
		Number of Non-Managers, under 30	16%	17%	18.4%	
		Number of Non-Managers, 30-50	50%	52%	50.8%	
		Number of Non-Managers, over 50	34%	31%	30.8%	
		Urenco do not report other indicators of dive	rsity for our wo	rkforce, only age a	nd gender.	
405-2	Ratio of basic salary and remuneration of women to men	See the following link for the UK Gender Pay urencos-2024-gender-pay-gap-report	Gap Report 202	4 https://www.ure	nco.com/news/0	





GRI Standards	Disclosure	Commentary and References
GRI 413: Loc	al communities 201	6
413-1	Operations with local community engagement, impact assessments, and development programs	As part of our nuclear licensing process, the possible impacts of incidents and scenarios on our environment and local community are considered. Urenco's Social Impact Programme, see pg. 27 of the 2024 Annual Report https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf Urenco maps and tracks engagements with stakeholders and logs these interactions so that areas of concern and interest can be addressed. For more information, see pg. 30-33 of the 2024 Annual Report https://www.urenco.com/cdn/uploads/supporting-files/Urenco-AR-2024.pdf There are labour unions for Urenco employees in the UK and a Works Council for Urenco Deutschland and Urenco Netherlands employees. Our Urenco sites engage openly and transparently with local residents where site queries and concerns can be raised by email or telephone. Any complaint or grievance is dealt with and recorded in a structured manner, under the supervision of the relevant department. Urenco consult our communities on anything which could impact them. Urenco do this through letters, meetings, newspaper articles and display materials with an enquiries mailbox set up for open dialogue. An employee safety engagement programme is in place at each site which places clear accountabilities/responsibilities for safety escalation through the business. The structure creates pathways to Managing Directors and Senior Leaders for issues which require escalation for resolution.
413-2	Operations with significant actual and potential negative impacts on local communities	There is potential for noise impacts on the local community at any of our operating sites due to their industrial nature. However, they all have effective management systems that control our activities and minimise the impact to local communities.
GRI 415: Pul	olic Policy 2016	
415-1	Political contributions	During 2024, no political contributions financial or in-kind have been made by Urenco.



Appendix A:

GRI 2-7: Employees

Employee Headcount (as of 31st December 2024)	United States				Germany			The Netherlands				United Kingdom				
,	Female	Male	Unknown /Other	Total	Female	Male	Unknown /Other	Total	Female	Male	Unknown /Other	Total	Female	Male	Unknown /Other	Total
Total employees	93	266	0	359	87	346	0	433	70	354	0	424	357	1004	1	1362
Permanent employees	93	264	0	357	80	325	0	405	54	308	0	362	333	947	1	1281
Temporary employees	0	2	0	2	7	21	0	28	16	46	0	62	24	57	0	81
Non-guaranteed hours employees	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Full-time employees	92	264	0	356	52	337	0	389	26	329	0	355	328	995	1	1324
Part-time employees	1	2	0	3	35	9	0	44	44	25	0	69	29	9	0	38

Employee headcount fluctuations*	United States				Germany			The Netherlands			United Kingdom					
	Female	Male	Unknown /Other	Total	Female	Male	Unknown /Other	Total	Female	Male	Unknown /Other	Total	Female	Male	Unknown /Other	Total
Employee headcount as of 31st December 2024	93	266	0	359	87	346	0	433	70	354	0	424	357	1004	1	1362
Employee headcount as of 31st December 2023	79	199	0	278	75	323	0	398	57	303	0	360	289	843	1	1133
Employee headcount as of 31st December 2022	66	187	N/A	253	68	282	N/A	350	49	285	N/A	334	234	696	N/A	930
Employee headcount as of 31st December 2021	58	173	N/A	231	63	264	N/A	327	40	272	N/A	312	213	643	N/A	856
Employee headcount as of 31st December 2020	54	173	N/A	227	62	265	N/A	327	40	266	N/A	306	204	575	N/A	779

Total number of employees at end of 2024

2578

The reasons for temporary employment at Urenco may include hiring specialised professionals to support temporary assignments, apprenticeship schemes, covering parental leaves, etc.

^{*} The headcount continues to grow in Urenco, with notable increases in United Kingdom (74.8%), Germany (32.4%), United States (58.1%) and The Netherlands (38.6%) over the 5 years.

²⁻⁷⁻d. A full-time employee works the standard contracted hours available for the location; in contrast, a part-time employee works less than the regular contracted hours.



Appendix A:

GRI 401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees

Benefits Provided		Almelo		Eunice & Arlington				
	Full-time employees	Part-time employees	Temporary employees	Full-time employees	Part-time employees	Temporary employees		
Life Insurance	No	No	No	Yes	No	No		
Health care	Yes	Yes	Yes	Yes	No	No		
Disability and invalidity coverage	Yes	Yes	Yes	Yes	No	No		
Parental leave	Yes	Yes	Yes	No	No	No		
Retirement Provision	Yes	Yes	Yes	Yes	Yes	No		
Stock Ownership	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable		

Benefits Provided		Capenhurst		Gronau				
	Full-time employees	Part-time employees	Temporary employees	Full-time employees	Part-time employees	Temporary employees		
Life Insurance	Yes	Yes	Yes	No	No	No		
Health care	Yes	Yes	Yes	Yes	Yes	Yes		
Disability and invalidity coverage	Yes	Yes	Yes	Yes	Yes	Yes		
Parental leave	Yes	Yes	Yes	Yes	Yes	Yes		
Retirement Provision	Yes	Yes	Yes	Yes	Yes	Yes		
Stock Ownership	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable		

Benefits Provided	Stoke Poges						
	Full-time employees	Part-time employees	Temporary employees				
Life Insurance	Yes	Yes	Yes				
Health care	Yes	Yes	Yes				
Disability and invalidity coverage	Yes	Yes	Yes				
Parental leave	Yes	Yes	Yes				
Retirement Provision	Yes	Yes	Yes				
Stock Ownership	Not Applicable	Not Applicable	Not Applicable				

The 'significant locations of operations' is defined by the site location where an employee is based.



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